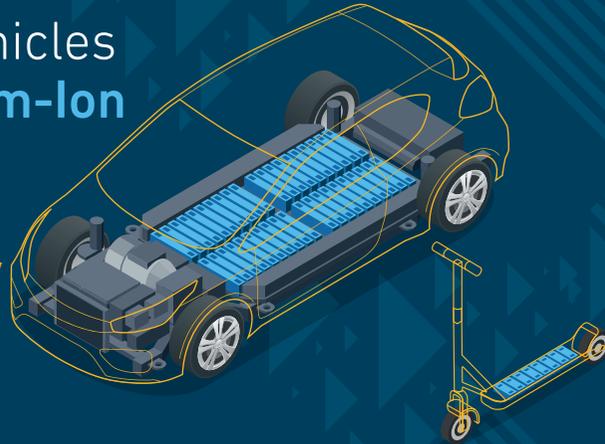


## Carriage of Electric Vehicles with **Lithium-Ion Batteries**

Information for  
Masters and crew



GUIDANCE | 17 NOV 2023, LONDON

## UK Chamber issues guidance on carriage of EVs and lithium-ion batteries

The UK Chamber of Shipping is pleased to release to industry its new guidance, Carriage of Electric Vehicles with Lithium-Ion Batteries – Information for Masters and crew. You can download your copy and find out more on ► **Page 3**  
<https://tinyurl.com/y3r73vyn>



## Annual Dinner 2024

5<sup>th</sup> February, JW Marriott Grosvenor House  
Hotel, Park Lane, London.

Deadline for tickets is the Friday 26<sup>th</sup> January.  
<https://tinyurl.com/36vmstxx>

## Annual Members' Survey:

Win a ticket to the Chamber's Annual Dinner!



The Chamber welcomes member feedback to help us provide the services and benefits you value most. This year we are offering an Annual Dinner ticket to three lucky winners who complete the survey. Deadline: Tuesday 16<sup>th</sup> 2024

<https://tinyurl.com/5n85yuf3>

## IN THE LAST THREE MONTHS...

- ▶ **Pentland Ferries**
  - ▶ **Net Zero Marine Services**
  - ▶ **DAC Beachcroft**
  - ▶ **The Sailors' Society**
  - ▶ **Petrodec BV (BROA)**
- have joined the Chamber

# FROM THE CEO.

## A warm welcome to your January Member Update



Welcome to our first member update of 2024. Wishing all of you a very happy, healthy, peaceful and prosperous year ahead.

As many of you are aware I will be reluctantly stepping down from my role as CEO at the end of the financial year, to better enable a full recovery following my cancer diagnosis in 2022. Thank you for all the kind messages of support and understanding which have meant a great deal. I have thoroughly enjoyed my two and half years with this wonderful organisation, and will be following progress with interest as the strategy develops over the course of 2024. We will of course keep members updated on news of my successor – meanwhile I hope to see as many of you as possible over the next few months.

I hope you enjoy reading this update which gives a summary of activity over the past three months. You will see it has been another busy time across a number of policy areas, alongside a packed events and stakeholder engagement schedule. We are always striving to improve our membership offer. To help us on this journey, could I please encourage you all to complete the annual Members' Survey (<https://tinyurl.com/5n85yuf3>). Your feedback will be deeply appreciated, and you might even win a ticket to the fabulous Chamber Annual Dinner on 5<sup>th</sup> February. See you there!

Sarah Treseder, CEO, UK Chamber of Shipping ▶▶▶▶



# POLICY LATEST.

## ▶ Offshore |

Shipping industry gains significant concessions on the following wind farms for navigational safety: Morgan, Mona & Morecambe, Five Estuaries, North Falls and Outer Dowsing.

## ▶ Employment Committee |

The Chamber made a submission to the Government's consultation on minimum service levels of border force staff during strike action, to which the Government has now provided a response to, with accompanying Regulations that have now come into force.

Engagement with the Home Office and Border Force remains ongoing on the phased roll out of the Electronic Travel Authorisation (ETA) scheme which is to be a requirement for all individuals who do not need a visa to come to the UK. Once approved, it is to give the named individual permission to travel to the UK and will be electronically linked to their passport.

## ▶ Environment |

### Launch Announcement for Safety of Alternative Fuels Working Group

At the final meeting of the year of the Chamber's Safety & Environmental Committee on November 27<sup>th</sup>, the establishment of a dedicated Safety of Alternative Fuels Working Group was a key highlight. Set to convene for the first time in the new year, this initiative is part of the Chamber's ongoing efforts to navigating the complexities and safety considerations associated with the use of alternative fuels in shipping.

Members interested in exploring this area further and contributing to the work of the Safety Alternative Fuels Working Group are invited to express their interest by contacting Francesco Sandrelli.

[fsandrelli@ukchamberofshipping.com](mailto:fsandrelli@ukchamberofshipping.com)

## ▶ Ferry and Cruise |

Advance progress has been made on producing an anti-human trafficking information document for members, to be launched for members only in Q1 2024.

## ▶ International Trade & Tax (ITTC) |

Sustainability reporting and finance: responded to reporting and disclosures consultations, such as Transition Plans for maritime transport and cruises, Science Based Targets initiative (SBTi) for environmental attribute certificates and Scope 3 emissions.

Engaging with government on UK implementation of OECD Pillar 2 rules on global tax and interaction with UK tonnage tax, as well as treatment of emissions allowances when complying with Emissions Trading Schemes.

For further Policy Updates, please login to the Members Area on the Chamber's website.



"We are always striving to improve our membership offer. Could I encourage you all to complete the annual Members' Survey"

Sarah Treseder  
CEO, UK Chamber  
of Shipping

# CHAMBER NEWS.

LONDON

## UK Chamber issues guidance on carriage of EVs and lithium-ion batteries

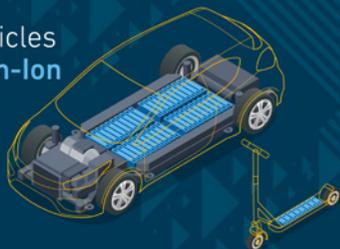
The UK Chamber of Shipping is pleased to release to industry its new guidance, "Carriage of Electric Vehicles with Lithium-Ion Batteries – Information for Masters and crew". You can download your copy from the Chamber's website.

Developed by the ad hoc working group established set up under the auspices of the Health & Safety Sub Committee, the group comprising members and experts gathered knowledge of the fire and explosion hazards associated with lithium ion batteries (LIBs); considered what information, training and equipment should be provided to seafarers; and examined what national and international research and future regulation will be required for safe carriage of LIBs, as cargo or in electric vehicles.

The guidance, freely available as a pdf and suggested for use either as an A4 booklet or A3 poster for display on ship or ashore aims to provide a succinct summary for the safe carriage of LIBs. The Chamber gives its sincere thanks to those who've supported its development and hopes this simple guidance will be of value to members and the wider shipping industry in risk mitigation for carriage of LIBs on board ships, in particular ferries.

### Carriage of Electric Vehicles with Lithium-Ion Batteries

Information for Masters and crew



EDINBURGH

## UK Chamber hosts annual Holyrood reception

The UK Chamber of Shipping headed to Edinburgh to host their annual Holyrood reception on Tuesday 7th November.

We had the pleasure of welcoming nearly 190 guests, among them MSPs and various representatives from the maritime sector.

This year, we launched our Value of Shipping for Scotland report, which provides readers with an overview of the benefits delivered by the shipping industry in Scotland. Furthermore, we asked MSPs for their support in creating adequate infrastructure that can sustain the development of greener ships and maximise growth in the Scottish economy.

IN BRIEF

### ► PASSAGE PLANNING GUIDE: ENGLISH CHANNEL, DOVER STRAIT AND SOUTHERN NORTH SEA – 2024/2025 EDITION

In collaboration with our publishing partner Witherbys, we have published the Passage Planning Guide 2024/25 edition, an essential resource for ships sailing the English Channel, Dover Strait and Southern North Sea.

The latest edition contains passage planning information, including the latest navigational guidance and practical advice for the region. It also includes full-colour, pull-out charts, details of traffic hotspots and main ferry routes, weather and tidal information, and TSS and VTS information. Please visit <http://tinyurl.com/mrx2cr7c> to purchase your copy.



### Passage Planning Guide English Channel, Dover Strait and Southern North Sea (2024–25 Edition)



WESTMINSTER



## Chamber members present to MPs and peers on green shipping

At the All Party Parliamentary Group (APPG) for Maritime and Ports three UK Chamber of Shipping members presented on their efforts to reduce their carbon footprint and what action is needed internationally and domestically to help the sector achieve net zero.

Joining presenters David Kennedy-Browne from Maersk, Nick Hey from Wightlink and Sunit Das from Hadley Shipping for the session were colleagues and parliamentarians from across the maritime industry, including the chair of the APPG and former maritime minister Robert Courts MP. The presenters set out several issues including:

- ▶ The demand for future fuels will grow significantly in the years ahead meaning a significant upscaling of production will be required.
- ▶ The limitations of grid capacity providing a stumbling block to decarbonisation for smaller vessels, such as local ferry services.
- ▶ The opportunities of optimisation to make an immediate impact of reducing carbon emissions.

Anyone interested in knowing more about the APPG should contact the Chamber's Director of Communications Tom Bartošák-Harlow.

LONDON

## British Tugowners Association launches tug trainee of the year

The BTA's Tug Trainee of the Year Award, kindly sponsored for Sanmar Shipyards, is now live and open for nominations, and will award its first recipient at the BTA's Annual Conference and Dinner on 1<sup>st</sup> May 2024.

The BTA would like to celebrate and honour trainees, and recently certificated candidates working in the UK towage sector who have shown exceptional dedication and attitude to their learning and career development.

Whether displaying academic or professional excellence, demonstrating determination or resilience, or overcoming personal difficulties or adversity, the BTA is looking for nominations across its membership from towage operators, crewing agencies, or training providers and colleges for suitable candidates.

Nick Jeffery, Chairman of the British Tugowners Association, commented:

"We are delighted to launch this initiative, with specific thanks to Sanmar Shipyards for their kind sponsorship to enable it. The award will provide our members with the opportunity to recognise a trainee's



journey through to its conclusion and reward them for their efforts - which could be in their academic or personal achievements.

As in every sector of the merchant maritime industry, the towage sector is evolving, with new or revised training schemes becoming available, designed to match the changes. It is as important as ever that we attract seafarers who will take our industry forwards and recognising their professional achievement is a great way to support all their hard work in doing so." Full details of the terms of eligibility and scope of the award can be viewed via the form below via or via the BTA's website, <https://britishtug.com>

"It is as important as ever that we attract seafarers who will take our industry forwards and recognising their professional achievement is a great way to support all their hard work in doing so."

Nick Jeffery, Chairman,  
British Tugowners  
Association

# EVENTS. A REVIEW OF THE LAST QUARTER

EVENT NEWS | 3/4 OCT 2023, BRISTOL

## Safety Culture Conference



This year's one-and-a-half day Safety Culture Conference attracted 100 industry delegates from 57 different companies to the wonderful Harbour Hotel in Bristol. The Conference's theme was 'Establishing a Learning Culture' and was expertly moderated by Wightlink's Director of Safety, Health & Environment, Barry Smith who also chairs the Chamber's Safety Culture Working Group.

### Day 1

Representatives from HSE, BP Shipping, Anker and Marsh, Heathrow Airport, UK P&I Club, and V Group kindly presented on Day 1.

The importance of psychological safety in the workplace was highlighted as key to encouraging open communication both within and between teams of employees in order to drive a learning mindset and a culture of care. Delegates also heard that safety has to be a core principle of any business and that support needs to be offered not just to employees at the coal face but also to those in senior leadership positions who may be more removed from day-to-day operations in order to establish a genuine learning culture.

The day finished with a clear message that the industry can drive change but must continue to consider the human element to drive higher standards with the learning cycle.

Delegates attended an Evening Food & Drinks reception at the Mud Dock Café. This gave everybody the opportunity to network further and discuss the conference's issues further.

### Day 2

The second day saw presentations from representatives from EUROCONTROL, Network Rail and the Dublin SafePort initiative, as well as an interactive reflection learning session from Shell.

Delegates were encouraged to monitor and share safety intelligence, recognising that engagement with the wider supply chain was also key to integrating a proper learning culture and safety principles.

It was emphasised that discussions around safety must be an accessible concept for all, with clear but simple language being used for an industry that is so international and with such a variety of cultures and languages. The conference ended with the understanding that context drives behaviour and that a holistic approach has to be adopted to fully understand and learn from any incident.

A big thank you to our four sponsors for supporting the Conference – Shell, UK P&I, Bureau Veritas, Fathom Safety and to the Maritime Skills Academy for sponsoring the Evening Reception. These events would not be possible without this kind support.



**100 GUESTS | 57 COMPANIES**

**"A big thank you to our four sponsors for supporting the Conference – Shell, UK P&I, Bureau Veritas, Fathom Safety and to the Maritime Skills Academy for sponsoring the Evening Reception."**

# EVENTS. A REVIEW OF THE LAST QUARTER

## Autumn Lunch

The lovely Harbour Hotel in Southampton hosted the second Chamber 'Autumn Lunch' on 2<sup>nd</sup> November. This year's event was kindly sponsored by Red Funnel and Viking Maritime and attended by 105 guests from 52 different companies.

We kicked off proceedings with a pre-lunch Q&A session. Chamber President Graham Westgarth and members of the Senior Management Team, Sarah Treseder (CEO), Peter Aylott (Director of Policy) and Kathryn Neilson (Merchant Navy Training Board), took to the stage and were asked a variety of interesting questions by the audience. It was also great to see Virginia McVey, Maritime and Coastguard Agency CEO, also giving her valued feedback.

Guests were then served a few glasses of fizz and were given a relaxing hour to work the room, catching-up with familiar faces and meeting new industry contacts.

This year's lunch was then served, and guests got to enjoy Burrata and Heritage Tomato for Starter, Chicken in a Mushroom Cream Sauce for Main and a White Chocolate and Blueberry Cheesecake for Dessert.

It was great to see that despite the event officially finishing at 3.30pm, many guests were still enjoying drinks together gone 5pm!



## Introduction to Shipping (ITS) and MLC Courses

More than 70 industry representatives participated in the Chamber's Introduction to Shipping (ITS) and Maritime Labour Convention (MLC) online courses over the last four months and we now have the dates for the next set of courses.

Then next ITS course will take place on 26<sup>th</sup> February and MLC courses on 12<sup>th</sup> February and 11<sup>th</sup> March.

The ITS course is an engaging snapshot which gives participants an understanding of how the UK shipping industry operates, the regulations, constraints and current issues. Those attending will learn from a variety of subject matter experts on regulatory business, political, legal, employment and training in the shipping industry.

The MLC course examines how it has come to be the fourth pillar of international regulation for shipping, alongside SOLAS, MARPOL and STCW. To book a place, please visit:

<https://www.ukchamberofshipping.com/events>

## IN BRIEF

### ▶ INTERNATIONAL SHIPPING TRADE SEMINAR

More than 30 members attended a new International Shipping Trade seminar at the Marlborough Theatre in London on 22<sup>nd</sup> November. This session focused on Vessel Vetting, Sustainability, Decarbonation and Regulatory measures. Then feedback we received was very positive and this will now become a fixture in the Chamber's 2024 Event Calendar.



"The ITS course is an engaging snapshot which gives participants an understanding of how the UK shipping industry operates, the regulations, constraints and current issues."

To find out more about Chamber events, please visit: [www.ukchamberofshipping.com/events](https://www.ukchamberofshipping.com/events)

# EVENTS CALENDAR.

5 FEB 24

LONDON

## Annual Gala Dinner

Taking place 5<sup>th</sup> February 2024, the premier black-tie event in the shipping calendar will be an opportunity to network with colleagues and celebrate recent achievements..

Last year's event attracted around 850 influential guests from across the industry. We look forward to seeing many of you back at the JW Marriott Grosvenor House London for what is becoming a favourite fixture in the member's calendars.

We are delighted to have the Sailors' Society as the Presidents nominated charity for the Annual Dinner. Sailors' Society is a global maritime welfare charity supporting seafarers and their families in need, day and night 365 days a year.

**With thanks to our Sponsors:** Northern Marine (Gold), V. (President's Reception), Lloyd's Register (Silver), ABS (Silver), Denholm Group (Silver), and MLA College (Programme)..

- ▶ JW Marriott Grosvenor House, London, W1K 7TN
- ▶ 18.45 – 23.30



12 FEB 24

ONLINE

## Maritime Labour Convention Course

The Chamber will be hosting an online-only training course on the Maritime Labour Convention, 2006 (MLC); how it has come to be the fourth pillar of international regulation for shipping, alongside SOLAS, MARPOL and STCW.

This introductory course is designed to give an overview of the provisions of the MLC.

- ▶ Online
- ▶ 09.30 – 12.30

14 FEB 24

LONDON

## AGM

All members of the UK Chamber of Shipping are welcome to attend AGM and Networking Drinks on Wednesday 14<sup>th</sup> February.

Join us in person to welcome our newly elected President and Vice-President.

- ▶ Glaziers Hall, London SE1 9DD
- ▶ 17.00 – 18.30

SAVE THE DATE

1&2 MAY 24

DORKING, SURREY

## British Tugowners Association AGM, Conference & Dinner

The British Tugowners Association is delighted to announce the Annual General Meeting, Conference and Dinner 2024 will take place at Wotton House in Dorking on Wednesday 1<sup>st</sup> & 2<sup>nd</sup> May.

The AGM, Conference and Dinner provide an ideal time for delegates to meet, exchange ideas and network.

- ▶ Wotton House, Dorking
- ▶ Times TBC

2 JUL 24

EDINBURGH

## Summer Lunch

Our summer lunch is set to take place on Tuesday 2<sup>nd</sup> July 2024, in the Signet Library, in Edinburgh.

Located in the heart of the Old Town, just off the Royal Mile and next to St Giles' Cathedral, the Signet Library was described by George IV as "the finest drawing room in Europe" and will allow the Chamber to host in excess of 200 guests in July.

- ▶ Signet Library, Edinburgh
- ▶ Times TBC

## GET IN TOUCH

If you are interested in sponsoring or partnering with the UK Chamber of Shipping on events, whether it be branding, provision of speakers, sharing content or anything else then please contact **Tony Jerome**, Head of Membership & Business Development

[tjerome@ukchamberofshipping.com](mailto:tjerome@ukchamberofshipping.com)



To find out more about Chamber events, please visit: [www.ukchamberofshipping.com/events](http://www.ukchamberofshipping.com/events)

# MEMBER Q&A. FIVE MINUTES WITH...

Andy  
**MANNERS.**

General Manager,  
Robert Wynn & Sons



14 DEC 2023, STAFFORDSHIRE



## We chat about his role at Robert Wynn & Sons

### Q Tell us about your role at Robert Wynn and Sons:

**AM** | I am General Manager of Robert Wynn and Sons, so I am responsible for the day-to-day operational management of the business. I manage a small team of engineers and crew who are based on-board our specialist heavy lift vessel the Terra Marique.

I also act as project manager for the charters we undertake. This includes the organisation of towage, management of sub-contractors, drafting of all risk assessments & method statements which will include detailed lashing & securing drawing, stability calculations and ballasting plans.

During the loading and unloading of the large and heavy abnormal loads that we carry; I act as Loadmaster, leading the team that ensure the large project cargo is loaded and unloaded safely.

### Q In a few words, how would explain what Robert Wynn and Sons do?

**AM** | We own and operate two specialist heavy lift barges:-

The Terra Marique is a Lloyd's classed specialist heavy lift barge designed specifically to carry abnormal indivisible loads up to a maximum single piece weight of 1200 tonnes or multiple loads up to that weight. A sea going barge designed to maximise the utilisation of UK and European ports, rivers and inland waterways. Her hydraulic roadway and ballast system allow the vessel to offload on varying quay heights and riverbanks. A specially strengthened hull allows the vessel to beach land with minimal need for on-site preparation, and the vessels ability to semi-submerge allows it to act as a mobile drydock or ship lift.

The Inland Navigator is a river barge specially converted for the carriage of abnormal indivisible loads. Previously operated as an inland tanker barge, the Inland Navigator was identified as a vessel which could be converted to carry loads weighing up to 300 tonnes. The barge will carry single pieces up to 300 tonnes or subject to surveys, multiple loads up to 300 tonnes. The Inland Navigator provides unprecedented access of the UK inland waterway network and is capable of carrying abnormal loads to locations such as Leeds, Nottingham, Rotherham, York and Worcester.

### Q How did you get into the shipping industry?

**AM** | By complete accident really. I studied Electrical Engineering at Southampton University, but like a lot of people; I wasn't really sure what I wanted to do. I wanted something more hands-on than the typical roles for Graduate Engineers. P&O Cruises were advertising for Trainee Electro-Technical Officers and the opportunity to travel was too good to miss.

After a short training period at South Tyneside College, I joined my first ship 'Arcadia'. After 10 years on P&O, Princess and Cunard Ships; including the new build and launch of 'Queen Victoria' as 1st Electro-Technical Officer, I decided it was time for a change with less time away from home. I took the role of Operations Engineer at Robert Wynn and Sons, working on-board the Terra Marique and after five years in that role, I was offered the job of General Manager based in our offices in Staffordshire.

### Q What do you enjoy most about your role?

**AM** | The variety of work, as no two days or projects are the same. In my time at Robert Wynn & Sons, we have carried such a wide variety of abnormal indivisible loads, to many different destinations around the UK and across on the Continent. I also really enjoy the opportunity to take projects from planning all the way through to offloading on the quayside, beach, or riverbank.

Leading a small, dedicated team, working on some of the largest projects which are playing their part in delivering the Government's commitment to Net Zero is really rewarding, especially where our work is recognised by our peers. Recently, our business was awarded Water Business of the Year by Logistics UK, which felt like an incredible achievement for such a small specialist shipping operator and made me incredibly proud to be a part of that team.

### Q What do you think the key benefits are of Chamber membership?

**AM** | As a small specialist UK ship owner, it's great to have access to the knowledge and expertise that the Chamber holds. It's also hugely beneficial to have the opportunity to input into consultations and lobbying efforts of the Chamber on issues that affect our business.

### Q Tell us one thing you would change in the shipping industry?

**AM** | Public perception – Because I don't believe that the contribution that the domestic shipping industry makes to the economy and society is recognised, never mind understood. Getting a better understanding would allow for our industry to get the recognition it deserves.



"In my time at Robert Wynn & Sons, we have carried such a wide variety of abnormal indivisible loads, to many different destinations around the UK and across on the Continent."

# CHARITY MEMBER Q&A. TWO MINUTES WITH...



Tem  
**BINITIE.**

Business Development Director,  
The Seafarers' Charity

15 DEC 2023, LONDON ▶▶▶▶

We discuss  
the valuable  
work of The  
Seafarers'  
Charity

**Q | What does The Seafarers' Charity do?**

**TB |** As an independent funder of maritime welfare charities, we award funds to support a diverse range of partner organisations to deliver vital, targeted help where it is needed the most. Our mission is to tackle the disadvantages of seafaring life by leading collaboration, funding, and advocacy to improve seafarer's lives. We are at the heart of the maritime 'ecosystem of support', allowing us to continue to foster the conditions needed for all seafarers everywhere, to thrive.

**Q | What is your role at The Seafarers' Charity?**

**TB |** As Business Development Director, part of the senior leadership team at the Charity, I am responsible for growing our network of support and income. I personally believe my purpose here is to amplify The Seafarers' Charity globally and harness its voice to champion and advocate on behalf of those who work at sea.

**Q | What are your current campaigns / initiatives?**

**TB |** Put simply, we believe a career at sea should be fulfilling, rewarding, safe, and free from the unique hardships that can be part of a life on board. Everything we do is about charting a course to make this a reality. We are currently raising funds via our two challenge events in 2024 – London Marathon and 24 Peaks team challenge. Members should listen and subscribe to our new funded podcast "Sea Views" focused on maritime safety. Look out for our safety of women at sea campaign which will be delivered in partnership with one of our delivery partners and a corporate ally.

**Q | How does Chamber membership help your charity?**

**TB |** The Chamber membership gives us access to reduced cost training, quarterly newsletters and networking opportunities. Importantly, access to Chambers briefings aid our understanding of the issues facing shipowners; this is great leverage to The Seafarers' Charity's convening power and informs how we support the welfare of seafarers.

**Q | How can the Chamber members support your charity?**

**TB |** Supporting us, supports seafarers. Members can support in a multitude of ways. Elevate our profile in your sector, promote our impactful work, better still, invite us into the necessary rooms; make the introductions. Financially donating to our impact fund through legacy donations, individual giving, corporate sponsorship and/or partnerships, participate in our charitable challenges or host your own is another way in which we would love member support. Invite us to collaborate on industry matters; the breath of our reach means we often have crucial insight to help drive change from within.

[theseafarerscharity.org](http://theseafarerscharity.org) / 020 7932 0000

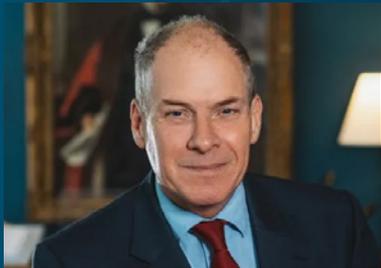


the  
seafarers'  
charity

"Supporting us,  
supports seafarers.  
Members can support  
in a multitude of ways.  
Elevate our profile in  
your sector, promote  
our impactful work,  
better still, invite us  
into the necessary  
rooms; make the  
introductions."

# ENGAGEMENT. YOUR POLICY TEAM

Please remember to use your experienced Policy Team who are here to help you



▶ **Peter Aylott**  
Director of Policy



▶ **Francesco Sandrelli**  
Policy Director – Environment



▶ **Tim Springett**  
Policy Director – Employment and Legal



▶ **Katrina Ross**  
Policy Director – Commercial and Governance

## Contact:

020 7417 2800

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▶ **Robert Merrylees**  
Policy Manager (Safety and Nautical) and Analyst



▶ **Hannah Gilbert**  
Policy Advisor – Legal and Taxation



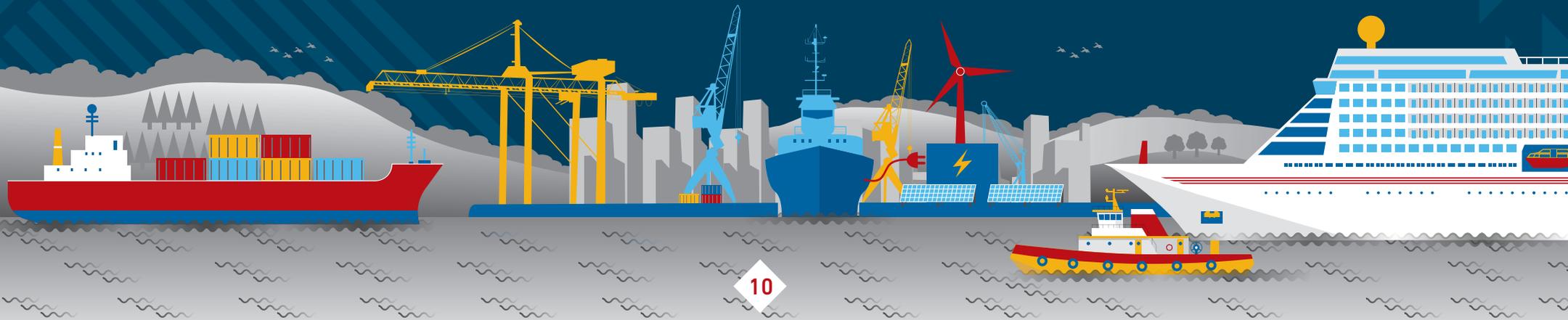
▶ **Elise Nyborg**  
Policy Advisor – Environment



▶ **William Rann**  
Policy Advisor and Analyst



▶ **Kate O'Hara**  
Policy Manager – Cruise and Ferry (Interim)



# UNITING UK SHIPPING

Uniting, promoting and championing an environment for shipping in the UK to thrive; helping to deliver a greener world and a more prosperous nation

[www.ukchamberofshipping.com](http://www.ukchamberofshipping.com) 020 7417 2800 30 Park Street, London SE1 9EQ

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